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Cover photo: Using iPads for miner registration in DRC
About DDI

OUR VISION

DDI envisions a world in which artisanal and small-scale miners have access to the opportunities, information and tools they need to work with dignity within flourishing, self-sustaining communities, as valued actors in the formal economy and as contributors to their country’s development.

OUR MISSION

To effect systemic change within the artisanal and small-scale mining sector by convening all interested parties in processes and projects that help turn precious stones and minerals into a source of sustainable community development. DDI’s work complements regulatory efforts to favour positive socioeconomic outcomes for miners and their families in developing countries.

OUR APPROACH

DDI is transforming artisanal and small-scale mining communities through innovative programs and partnerships that bring together governments, civil society, industry, academia and miners themselves.
Of DDI’s many achievements, two things stand out for me in 2014. The first is the increasing number of questions we are being asked about whether findings from artisanal diamond mining can be transferred to other minerals: gold, Tanzanite, tantalum, tungsten. Our experiments with these minerals are beginning to show that lessons can be transferred, and that some of what we learn from other minerals can benefit our work with diamonds. In a world crowded with platitudes, it seems trite to say that we see DDI as a learning organization; the only way we and our partners can make the kind of changes we aim for, however, is by learning lessons that can be transferred and scaled up.

The second thing that stands out for me is the Ebola outbreak in Guinea, Sierra Leone and Liberia, three diamond-producing countries that have suffered more than most in recent years. DDI’s important work in Sierra Leone on Development Diamond Standards and the creation of a chain of custody from artisanal mining sites to retail had to be suspended. Everything had to be suspended: schools were closed, restaurants were closed, travel was restricted, dusk to dawn curfews were imposed, Christmas was cancelled.

Although tardy, a huge international effort was mounted to deal with the crisis, but the diamond areas were among the last on anyone’s radar. Kono District, which has produced more wealth than any other in the country, found itself once again at the end of the donor pipeline.

DDI is not a relief organization, but I am very proud to say that we were able to bring our partnerships, our skills and our organizing principles to bear on the problem, and to provide meaningful assistance for people and diamond mining communities that were being left behind. With generous support from the German government, De Beers and others, and in close collaboration with government officials and Sierra Leonean NGOs, we launched a program that has provided some of the basics—food, soap, disinfectants and sanitation supplies—along with a program of sensitization and education, and with safeguards for the future.

The crisis has now ended, but its legacy remains. We and people in West Africa are getting back to normal, which in DDI’s case means working towards something far better than the “normal” of recent years. This is a moment, however, to say “bravo” to those who worked so hard to deal with the crisis, and to remember those whose lives it took.

Ian Smillie
Chair
DDI aims to transform the artisanal and small-scale mining sectors into economically viable enterprises in which miners contribute to the formal economy and their countries’ development. Achieving such transformation requires a sustained effort.

However, with the advent of the Ebola crisis in 2014, DDI had to halt its programs in Sierra Leone. We risked losing the progress we have made on the adoption of ethical mining practices by artisanal miners as part of the Development Diamond Standards project—especially if the crisis lasted for a long period of time.

A partnership with De Beers and GIZ gave DDI the opportunity to maintain its presence in the mining communities of Sierra Leone, albeit in an entirely different role— that of a crisis relief facilitator. Yet being present at this time of severe need has sustained and continues to sustain our transformational efforts, in which community presence, engagement and trust are key to success. This is where the value of the partnership truly lies.

Similarly, in the DRC, a donation by Apple Inc. enhanced the existing funding received from the World Bank and has allowed significant improvements to the registration program targeting artisanal miners of gold, diamonds and the 3Ts (tin, tantalum and tungsten).

Whereas registration previously required pens, paper and subsequent data entry, we can now send information directly to our electronic database from iPads. Capturing the photo images of miners has made the identity data more reliable, and the paperless process is speedier and more environmentally friendly. The use of these technologies in a registration program is unprecedented and can now be replicated in any country undertaking the process.

DDI’s work demonstrates the value of multi-stakeholder partnerships through initiatives like these. We are particularly thankful for the private sector’s engagement with us. This engagement is transforming the artisanal and small-scale mining sectors and will continue to benefit miners, their communities, their governments and the mineral industry at large.

Dorothée Gizenga
Executive Director
Our Team in 2014

Board of Directors

- Ian Smillie (Chairman)
- Rory More O’Ferrall (Honorary Vice Chairman)
- Stéphane Fischler (Vice Chairman)
- Matthew Runci (Secretary)
- John Lowden (Treasurer)
- Andrew Bone
- Stephen D’Esposito
- John Hall
- Dr. Gavin Hilson
- Marie-Chantal Kaninda
- Dr. Muzong Kodi

Advisory Group

- Simon Gilbert - Extractive Industries Management Consultant, UK-Past Member, DDI Board
- Jon Hobbs - Responsible Trade & Investment Advisor, WWF Tanzania- Past Member, DDI Board
- Ray Simmons - Founding Director and President of the Foundation for Environmental Security and Sustainability USA- Past Member, DDI Board
- Saleem Ali - Director, Centre for Social Responsibility in Mining, Australia
- Ernie Blom - Vice President, World Federation of Diamond Bourses, South Africa
- Abu Brima - Network Movement for Justice & Development, Sierra Leone
- Abbey Chikane - Past Chair, Kimberley Process, South Africa
- Peggy Jo Donahue - Donahue and Associates, USA
- Amir Dossal - Founder and Chairman of the Global Partnerships Forum; Special Adviser to the United Nations Global Compact
- Chaim Even-Zohar - Tacy Ltd., Author, Journalist, Consultant, Israel
- Jeffrey Fischer - President, Fischer Diamonds Inc., USA
- Nigel Fisher - UN Deputy Special Representative for Haiti, Canada
- Ronny Friedman - President, Diamond Manufacturers and Importers Association of America; Karen Hayes - PACT, UK
- Eli Izhakoff - Chairman and CEO, World Diamond Council, USA
- Baudouin Hamuli Kabarhuza - CENADEP, Democratic Republic of Congo
- Ben Kinzler - Executive Director, International Diamond Manufacturers and Importers Association of America, USA
- Rosemary McCarney - President & CEO Plan, Canada
- António Pedro - Regional Director, United Nations Economic Commission for Africa, Rwanda
- David Pratt - Vice President, GCI Group, Former Minister of Defense, Canada
- Martin Rapaport - Rapaport Group of Companies, Israel;
- Bernard Taylor - Director Partnership Africa Canada, Ottawa, Canada
- Salil Tripathi - Institute for Human Rights and Business, UK
- Steven Ursino - Deputy Special Representative of the UN, Former UNDP Liberia Country Director
- Greg Valerio - Jeweller and Activist, UK
- Ronnie VanderLinden - Secretary General, International Diamond Manufacturers Association and President, Diamex Inc.
- Prof. Alyson Warhurst - University of Warwick, Warwick Business School, UK
- Dr. John Watson - University of Ottawa, Former Executive Director, Care, Canada
- Alex Yearsley - UN Consultant, UK
- Edward Zwick - Film Producer and director (Glory, Last Samurai, Blood Diamond), USA

Staff

- Dorothée Gizenga (Executive Director)
- Marika Escaravage (Communications Manager)
- Tenzin Wangkhang (Finance and Administration Manager)
- Michel Gratton (Program Director)
- Ngomesia Mayer-Kechom (Program Director)

Volunteers

Special thanks to our 2014 volunteers:

- Purna Barua
- Gyaltsok
- Tsering Tsamchoe
Miner registration agents familiarize themselves with the project’s iPads and custom database.
Registration of Artisanal Miners

DDI’s registration program assists the government of DRC in formalizing the artisanal mining sector, reinforcing its management capacity and establishing a foundation for the social and economic development of artisanal mining communities.

In 2014, DDI launched a sustainable and reproducible registration process for artisanal miners of gold, diamonds, tin, tantalum and tungsten, sending registration teams to remote mining sites, equipped with iPads connected to a central database.

In 2015 it will begin organizing miners into associations, offering them support in technical areas and entrepreneurship, while supporting development projects that improve mining communities.

Location
Democratic Republic of the Congo (DRC) – Maniema, South Kivu and Orientale provinces

2014-2015 Targets
• 50,000+ artisanal miners registered
• 10 miners’ associations set up and/or supported
• 1,800+ association members trained on conflict resolution, project management, leadership, entrepreneurship and more
• 3 development projects identified and funded (1 per province)

This project is funded by PROMINES and The World Bank, with co-funding by Apple Inc. and the Tiffany & Co. Foundation.

We must improve the artisanal miners’ working conditions, by providing work materials to miners upfront and giving credit to women and miners to organize activities, for example. It’s important that the cooperatives become well-functioning and that they generate benefits for their members.”

“Using iPads in this project is a reliable and efficient way of doing things because it gives accurate, verified information on the identity of the artisanal miner.

–NORBERT MWEZE, Geologist and registration agent from SAESSCAM (an agency of the government of DRC for small scale mining assistance)
Kimberley Process

Key Activities

Development Agenda
DDI is part of the Working Group on Artisanal and Alluvial Production, helping to integrate development solutions alongside KP regulatory requirements and assisting with the formalization of artisanal diamond mining.

Regional Approach
DDI is a member of the Technical Experts Team for the Mano River region of West Africa, which worked with member governments and civil society to create a work plan for greater harmonization and better KP implementation.

Kimberley Process Technical Assistance
In October 2014, DDI became the Focal Point for Technical Assistance requests within the KP’s Administration Support Mechanism, helping to match KP members requiring and offering assistance.

Review Visits
In 2014 DDI participated in a Review Visit to Côte d’Ivoire to help assess the country’s compliance with KP requirements.

DDI is an active participant in the Kimberley Process (KP), holding official Observer status.

DDI participates in KP working groups, review visits and, as of October 2014, is the focal point for Technical Assistance.

For more information about the Kimberley Process, visit www.kimberleyprocess.com

DDI’s new role as Focal Point for Kimberley Process Technical Assistance is funded by Signet Jewelers.

Above: DDI’s Communications Manager (right) poses with the Administrative Support Mechanism’s Central Focal Point at the 2014 KP Plenary in Guangzhou, China
Right: Aerial view of artisanal mining field in Côte d’Ivoire
The Development Diamond Standards™ system (DDS) involves artisanal diamond miners in a realistic third-party certification requiring compliance in the following areas:

- Community engagement
- Human rights, including children and youth
- Work-related health and safety
- Indigenous people
- Conflict zones
- Land tenure
- Community development
- Environmental management
- Legal compliance
- Mine closure

Successfully piloted in 2013, progress had to be placed on hold in 2014 when the mining communities with which DDI works were hit by the Ebola crisis.

DDS is funded by GIZ, The Tiffany & Co. Foundation, and Brilliant Earth.

Location

Kono District, Sierra Leone

“DDI’s work in Kono is key in ensuring that our diamonds serve as a tool to bring economic and social development for miners and their communities. [...]”

As a community leader I lost 18 members of my community to Ebola. The restriction of movement has affected my income status which has had an effect on my family.

Many thanks to the donors as they have saved lives and given hope to the people of Ndorgboi.”

– MOHAMED A. KANU, community leader and miner, Ndorgboi, Kono
DDI delivers training on the Development Diamond Standards in Sierra Leone
In December 2014, DDI launched its Ebola Response Project in Sierra Leone’s Kono District. Focusing on the specific context of artisanal mining communities, DDI is adopting a 3-S approach: Sensitization, Support and Safeguards.

**Sensitization**

Artisanal miners and their communities are hard to reach and are generally under-served by public infrastructure and communications so DDI is leveraging its networks and expertise to help raise awareness about the spread and prevention of Ebola.

**Support**

The Ebola Crisis has caused a decline in economic activities, resulting in falling incomes. Meanwhile, the price of hygiene products such as soap and disinfectants, as well as food provisions, has increased by 35-50%.

In 2014, DDI began working with local partners to provide sanitation supplies and food staples in an efficient and equitable manner.

**Safeguards**

The spread of Ebola also reflects how vulnerable artisanal mining communities are to public health and other crises overall. The third component of DDI’s Ebola response will involve an analysis of the structural vulnerabilities that has exacerbated the crisis in the artisanal mining context and building wells in communities without access to clean water. The intention is to prevent future crises of all kinds and to prepare mining communities to better cope with them.

Throughout the project, DDI has worked in close collaboration with the District and Chiefdom Ebola Response Committees and other community organizations to ensure an efficient and coordinated response.

This project was made possible by the generous support of De Beers (a member of the Anglo American plc group) and the German Agency for International Development (GIZ).
Special thanks to the following Friends of DDI whose contribution enhanced our work in 2014:

- Barbara Michelle Jacobs Jewelry – New York, NY, USA
- Ben Shemano Jewelry – San Francisco, CA, USA
- Dawes Design – Santa Rosa, CA, USA
- Day’s Jewelers – Waterville, ME, USA
- Diamond Boutique – Del Mar, CA, USA
- The Diamond Pro – Brno, Czech Republic
- EGL International – Ramat Gan, Israel
- GEC – London, UK
- Goldschmiede N I K L – Vienna, Austria
- Hiralal Gems SA – Geneva, Switzerland
- Hyde Park Jewelers – Denver, CO, USA
- Jewelsmith Inc. – Durham, NC, USA
- Rubel & Ménasché – Paris, France
- TAP by Todd Pownell – Cleveland, OH, USA

Special Thanks:
- Chris Eaton – Ottawa, Ontario

DDI acknowledges the generous support of the following contributors in 2014:

**Governments and Institutional Contributors:**
- Government of Angola
- GIZ – German Agency for International Co-operation
- Promines (DRC/World Bank)
- Partnership Africa Canada – European Union

**Industry and affiliated entities:**
- Anglo American Group Foundation – London, UK
- Antwerp World Diamond Centre – Antwerp, Belgium
- Apple – Cupertino, California, USA
- Brilliant Earth – San Francisco, CA, USA
- Cartier Charitable Foundation – Geneva, Switzerland
- De Beers – London, UK
- International Diamond Manufacturers Association (IDMA) – Antwerp, Belgium
- JCK Industry Fund – New York, NY, USA
- Signet Jewelers – Akron, OH, USA
- The Tiffany & Co. Foundation – New York, NY, USA
- World Federation of Diamond Bourses – Antwerp, Belgium
### Statement of Revenues and Expenses and Changes in Net Assets

(Expressed in U.S. dollars)

<table>
<thead>
<tr>
<th>Year Ended December 31</th>
<th>2014</th>
<th>2013</th>
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<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
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<td>CONSTRUCTIONS</td>
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<tr>
<td>Promines (World Bank)</td>
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<td>Other Contributions</td>
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<td><strong>EXPENSES</strong></td>
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| **EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE OTHER ITEMS** | 16,013 | (53,013) |

| **OTHER ITEMS** |       |       |
| Foreign exchange gain (loss) | (18,167) | (12,883) |
| Interest income | 655 | 371  |
| Other | 21 | -   |
| **EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES** | (1,478) | (65,525) |

**Net assets at beginning of year** | (11,633) | 53,892 |

**NET ASSETS AT END OF YEAR** | $ (13,111) | $ (11,633) |
A surveyor uses a metal detector at an artisanal mining site in DRC.
DDI International is registered in the United States as a Nonprofit 501 (c)3 Organization (EIN/tax ID number: 51-0616171)

DDI Canada is registered in Canada as a non-profit charitable organization with registration number 84188 3606 RR0001.

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www.ddiglobal.org

Disponible en français

Design by: Laura Nichol